

MISSION:

The primary mission of Hartford Electric is to provide a consistent level of reliable electric service to the customers of the utility and the Slinger Electric Utility at a cost and service quality advantage over alternative providers. Hartford Electric is a distribution-only operation, providing low-cost electric power to residential, commercial, and industrial customers. The division is responsible for delivery of electric power, installation of transformers, poles, conductors, and line hardware, as well as the design of the distribution system. Consumption is read monthly from all customer meters, with joint monthly billing issued for electric, water, sewer, and recycling charges. Hartford Electric is an active member of Wisconsin Public Power, Inc. (WPPI), a consortium of 51 municipal electric utilities throughout the midwest. WPPI, also a regulated utility under Wisconsin law, coordinated purchases of electric power from its operations center in Sun Prairie, Wisconsin, and generates a portion of member power requirements through equity positions held in power generating facilities in both Wisconsin and Minnesota. Hartford Electric celebrated its 100th anniversary in December of 1997.

- Monitor increasing energy generation charges.
- Provide community outreach to deal with predicted energy cost increases over next decade.
- 1.5% wholesale price decrease from WPPI budgeted for 2019.
- Continue to upgrade facilities to maximize system reliability.
- Provide interim financing to Water Utility.

Hartford Electric
10 Things Our Elected Officials Should Know

1. Hartford Electric has a maintenance agreement with the Village of Slinger. The agreement significantly benefits each Utility. It reduced labor expenses for Hartford. For Slinger, they do not need utility employees, utility trucks, or to purchase and/or store inventory. There is a joint agreement at Arthur Road Substation (site location/transformer capacity).
2. Staff Size: Since 1993, the population has doubled. In 2010 there were 9 linemen. In 2019 there are 7 linemen. Hartford has a very small crew for the size of our community (plus Slinger). Crew has demonstrated that they are very well trained and capable of performing the tasks that other utilities would hire a contractor to complete (build additions to substations, excavate and install electric, telephone and cable tv to new developments, etc.) Crew size is currently at a stable level; however, there is a slightly negative outlook. Anticipate a proposal for additional staff in future. Hoping to hold off for 5+ years.
3. System Capacity: Currently, the utility has a comfortable level of transformer capacity and can welcome any new customer to our service territory (residential, commercial & industrial). Transformer capacity is typically evaluated when new commercial or industrial facilities are proposed. The extra transformer capacity we currently have can quickly be used up by one new, large customer.
4. System Overview: Our system consists of two main substations – Dodge Industrial Park Substation and Arthur Road Substation. Dodge Sub has two substation transformers. Arthur Road Sub has one substation transformer. All three transformers are connected to a 138,000-volt line owned by ATC (American Transmission Company). These transformers step the voltage down 138,000 volts to 25,000 volts. These transformers provide power to all customers as well as four other substations – Monroe Ave Sub, Rural St Sub, Wilson Ave Sub, Airport Rd Sub. At these substations, the substation transformers will step the voltage down from 25,000 volts to 4,000 volts. Substation maintenance is performed annual based on manufacturer’s recommendation. Half of the distribution system is above ground (overhead) and the other half is buried underground. Each year, a few aging areas of the system are replaced. Our replacement schedule extends beyond the dates found in the CIP. There are no critical areas in the distribution system requiring maintenance at this time.
5. Complex System: Utility staff manages 26 primary circuits in Hartford and 12 primary circuits in Slinger. Primary metering and interconnection point located at Powder Hill Roader, offers a backup to both communities. Our system is considered **very** complex when compared to other utilities.

6. Organizations: Hartford Electric belongs to the following electric organizations: APPA (American Public Power Association), MEUW (Municipal Electric Utilities of Wisconsin), and WPPI Energy. These organizations keep our utility up to date on changes in the industry and provide assistance to solve issues when they develop and prevent others from occurring.
7. WPPI: We belong to and are part of WPPI. WPPI is owned by 51 municipal electric utilities in Wisconsin, Iowa and the Upper Peninsula of Michigan. WPPI is our wholesale power provider and they also offer a number of services that we take advantage of. WPPI works directly with our top energy consumers in the industrial base to review ways to reduce their costs through an Energy Team meeting. These meetings have resulted in tens of thousands of energy dollars saved by our major employers.
8. Electric Rates: Electric rates are considered stable at this time and are expected to remain stable over the next five years (inflationary increases less than 3%).
9. Power Outages: The quantity and duration of power outages over the last 20 years has decreased. Our tree trimming program has allowed us to maintain clearance around the power lines. Tree trimming is completed annually; approximately one quarter of the system is trimmed each year. Crews respond immediately to outages and take pride in quick restoration times. Linemen are experienced and have an excellent understanding of our complex system.
10. Metering: The utility is in the process of replacing electric meters with the best available technology (AMI). AMI metering (Advanced Metering Infrastructure): All commercial and industrial meters have been replaced. Residential AMI meter replacements will be completed by the end of 2021. These meters allow customers more access to their accounts and usage. Allows the utility to verify billing accuracy.

GENERAL GOVERNMENT ~ Electric Utility

2019 Department Detail Information

ELECTRIC UTILITY FUND ~ Revenue

	2016 Actual	2017 Actual	2018 Budget	2019
463644.46444 Public Street Lighting	\$ 298,956	\$ 287,711	\$ 322,367	\$ 292,000
463644.46445 Other Street Lighting	\$ 926	\$ 926	\$ 900	\$ -
464000.46415 Merchandising Revenues	\$ 49,737	\$ 46,437	\$ 30,000	\$ 7,000
464400.46415 Merchandising Revenues	\$ 296,357	\$ 627,868	\$ 355,517	\$ 419,700
464400.46432 Capacity Cost Sharing	\$ 18,127	\$ 15,502	\$ 25,900	\$ 24,800
464600.46440 Residential Electric Sales	\$ 5,609,212	\$ 5,560,397	\$ 5,905,482	\$ 5,713,031
464600.46441 Small Commerical Elect. Sales	\$ 2,190,040	\$ 2,458,059	\$ 1,831,405	\$ 1,392,000
464600.46443 Large Comm/Ind Electric Sales	\$ 19,855,039	\$ 19,679,429	\$ 21,948,080	\$ 20,767,690
464600.46450 Forfeited Discounts	\$ 20,512	\$ 25,329	\$ 25,000	\$ 25,000
464600.47141 Sales to Public Authorites	\$ -	\$ -	\$ -	\$ 828,000
464600.47448 Interdepartmental Sales	\$ 93,604	\$ 81,770	\$ 91,700	\$ 87,600
464600.48110 Interest On Investments	\$ 37,126	\$ 11,536	\$ 21,000	\$ 21,000
464600.48254 Rental Revenues- Electric	\$ 56,964	\$ 59,862	\$ 61,700	\$ 63,800
464600.48956 Other Electric Revenues	\$ 14,666	\$ 11,041	\$ 7,700	\$ 12,000
464600.48958 Slinger Adminstration Fee	\$ -	\$ 36,235	\$ -	\$ 35,000
464600.48961 Reconnection Charges	\$ 10,255	\$ 10,430	\$ 10,000	\$ 10,000
480000.48420 Common Facility Charge	\$ 21,498	\$ 41,144	\$ 20,263	\$ 19,644
481400.48111 Interest on Loans	\$ -	\$ 23,206	\$ -	\$ 51,777
492000.49532 Water Utility Fund	\$ 250,000	\$ 250,000	\$ -	\$ -
4920000.49997 Fund Balance Appropriated	\$ -	\$ -	\$ (924,800)	\$ (1,172,561)
TOTAL	\$ 28,823,019	\$ 29,226,882	\$ 29,732,214	\$ 28,597,481

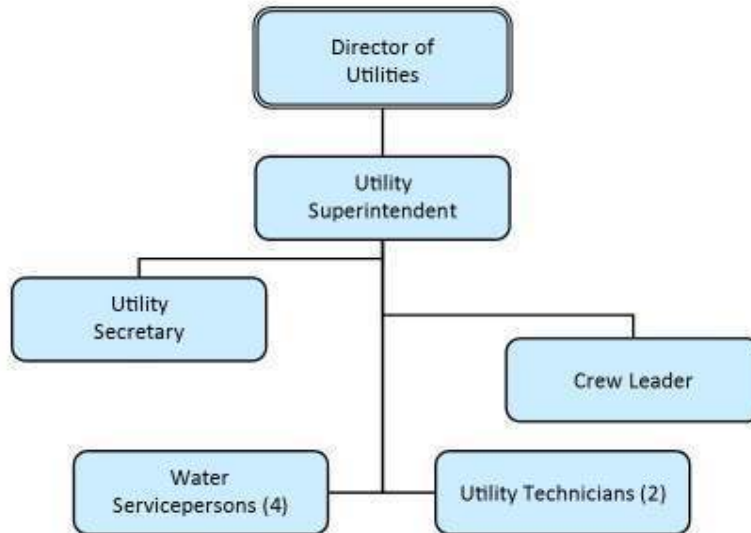
GENERAL GOVERNMENT ~ Electric Utility

2019 Department Detail Information

ELECTRIC UTILITY FUND ~ Summary

	2017 Actual	2018 Budget	2019	Gen. Fund	Water	Electric
Labor - Work Orders Clearing	\$ -	\$ -	\$ -	-	-	-
Labor - Transport Exp - Clearing	\$ -	\$ -	\$ -	-	-	-
Labor - Stockroom - Clearing	\$ -	\$ -	\$ -	-	-	-
Labor - Payroll Distrib	\$ -	\$ -	\$ -	-	-	-
Operations And Maintenance - Depreciation Exp	\$ 1,437,499	\$ 1,340,210	\$ 1,478,437	-	-	1,478,437
Operations And Maintenance - Taxes	\$ 603,023	\$ 590,031	\$ 557,906	-	-	557,906
Purchased Power	\$ 24,140,200	\$ 25,552,582	\$ 24,263,490	-	-	24,263,490
Labor-Supervis & Engineering - Distribution	\$ 90,562	\$ 95,335	\$ 150,207	-	-	150,207
Labor - Station Expense	\$ 5,120	\$ 9,676	\$ 7,625	-	-	7,625
Operations And Maintenance	\$ 64,000	\$ 64,000	\$ 60,000	-	-	60,000
Labor - Meter Expenses	\$ 8,504	\$ 18,318	\$ 38,845	-	-	38,845
Operations And Maintenance	\$ 7,000	\$ 7,000	\$ 7,000	-	-	7,000
Labor - Misc Distribution	\$ 17,638	\$ 4,858	\$ 4,210	-	-	4,210
Operations And Maintenance	\$ 2,000	\$ 2,000	\$ 2,000	-	-	2,000
Labor - Maint of Overhead Lines	\$ 151,513	\$ 226,010	\$ 224,258	-	-	224,258
Operations And Maintenance	\$ 160,000	\$ 160,000	\$ 185,000	-	-	185,000
Labor - Maintenance of Underground Lines	\$ 64,772	\$ 77,656	\$ 106,024	-	-	106,024
Operations And Maintenance	\$ 96,000	\$ 95,000	\$ 117,000	-	-	117,000
Labor - Maintenance of Line Transformers	\$ 657	\$ 866	\$ 132	-	-	132
Operations And Maintenance	\$ 4,600	\$ 4,600	\$ 3,600	-	-	3,600
Labor - maint of Street Lights/SIG System	\$ 32,181	\$ 27,364	\$ 23,319	-	-	23,319
Operations And Maintenance	\$ 40,000	\$ 40,000	\$ 23,000	-	-	23,000
Labor - Meter Reading Expense	\$ 25,058	\$ 22,449	\$ 27,686	-	-	27,686
Operations And Maintenance	\$ 12,000	\$ 12,000	\$ 12,000	-	-	12,000
Labor - Customer Records & Collections	\$ 152,506	\$ 166,382	\$ 166,382	-	-	166,382
Operations And Maintenance	\$ 67,400	\$ 67,559	\$ 70,559	-	-	70,559
Operations And Maintenance - Advertising	\$ 13,800	\$ 13,800	\$ 13,800	-	-	13,800
Labor-Supervision/ Engineering	\$ 96,583	\$ 104,127	\$ 114,633	-	-	114,633
Operations And Maintenance	\$ 19,700	\$ 19,700	\$ 19,400	-	-	19,400
Operations And Maintenance - Outside Services	\$ 87,340	\$ 87,687	\$ 89,187	-	-	89,187
Operations And Maintenance - Insurances	\$ 34,742	\$ 34,504	\$ 37,274	-	-	37,274
Labor - Injuries and Damages	\$ 26,263	\$ 9,151	\$ -	-	-	-
Labor - Employee Pensions and Benefits	\$ 75,525	\$ 89,824	\$ 100,962	-	-	100,962
Operations And Maintenance	\$ 53,000	\$ 50,600	\$ 46,600	-	-	46,600
Regulatory Commission Expends	\$ 16,000	\$ 18,000	\$ 18,000	-	-	18,000
Operations And Maintenance	\$ 67,000	\$ 107,000	\$ 67,500	-	-	67,500
Labor - Maintenance of General Plant	\$ 6,822	\$ 10,052	\$ 5,919	-	-	5,919
Operations And Maintenance	\$ 21,400	\$ 19,000	\$ 18,500	-	-	18,500
Labor - Slinger Merchandising	\$ 236,926	\$ 365,907	\$ 375,774	-	-	375,774
Debt Service	\$ 141,930	\$ 123,558	\$ 86,549	-	-	86,549
Capital Outlays	\$ -	\$ -	\$ -	-	-	-
Labor - Mechandising	\$ 5,907	\$ 5,546	\$ 3,705	-	-	3,705
Operations And Maintenance	\$ 33,300	\$ 33,300	\$ 43,000	-	-	43,000
Transfers To Other Funds	\$ 27,887	\$ 57,049	\$ 27,998	-	-	27,998
Grand Total	\$ 28,146,358	\$ 29,732,701	\$ 28,597,481	\$ -	\$ -	\$ 28,597,481
Total Sal/FB	\$ 996,537	\$ 1,233,521	\$ 1,349,681	\$ -	\$ -	\$ 1,349,681
Total Other Exp	\$ 27,149,821	\$ 28,499,180	\$ 27,247,800	\$ -	\$ -	\$ 27,247,800
Grand Total	\$ 28,146,358	\$ 29,732,701	\$ 28,597,481	\$ -	\$ -	\$ 28,597,481

GENERAL GOVERNMENT ~ Water Utility



MISSION:

The primary mission of the Water Utility is to provide a consistent level of water service to the customers of the utility at a reasonable cost consistent with City fire protection goals. The Hartford Water Utility was founded more than 100 years ago to provide potable water to all customers. The division is responsible for maintaining water service through the installation of meters, repair of water main breaks, and overall maintenance of the water distribution system. The City has five active ground water wells which pump treated water into a distribution system consisting of four water towers and a grid of underground piping. Computerized well monitoring is in place at all sites, and consumption is read using electronic devices. The division is also responsible for the maintenance of all fire hydrants, including regular testing of valves and water pressure for fire suppression purposes.

- Ensure compliance with Safe Water Act.
- Continue licensing of all private wells within City limits.
- Maintain towers and reservoirs and rehabilitate wells to maximize production.
- Continue hydrant flushing, valve exercising, and cross connection control programs.
- Promote the removal and replacment of all private lead service laterals within the City.

Water Utility

10 Things Our Elected Officials Should Know

1. **Regulated Utility:** The Water Utility is a heavily regulated utility. DNR (Department of Natural Resources) and PSC (Public Service Commission) codes set the rules that each water utility is required to follow. For example, frequency of meter testing and meter replacement, water quality testing (daily, monthly & annually), cross connection inspections, monitoring and recording data, water tower inspection frequency.
2. **Staff Size:** Since 1993, the population has doubled. In 2003 we had 5 water operators which remains the same in 2019. Crew size is currently at a stable level; however, there is a slightly negative outlook. Anticipate a proposal for additional staff in future. Hoping to hold off for 5-7 years.
3. **System Capacity:** The Water Utility has a comfortable level of storage and supply capacity to welcome any new customer to our service territory (residential, commercial & industrial). Supply and storage capacity is evaluated when new commercial or industrial facilities are proposed. The extra storage and supply capacity we currently have can quickly be used up by one new, large customer. Our systems capacities are evaluated every 10 years (DNR requirement). Next system study will be completed in 2024.
4. **System Overview:** Our system consists of five water wells: Well 10 (south of Pike Lake), Well 11 (Terri Lane), Well 12 (Pike Lake State Park), Well 15 (Goodland Road), and Well 16 (Hwy 60 West, Resthaven Road). Our system consists of four elevated tanks and two underground reservoirs: 150,000 gallon elevated tank (High Street), 300,000 gallon elevated tank (East Monroe Ave), 500,000 gallon elevated tank (Hwy U), 750,000 gallon elevated tank (Hwy 60 West near Liberty Ave), 150,000 gallon ground reservoir (Well 10), 100,000 gallon ground reservoir (Well 16). Hartford has three different pressure zones due to the variations in the elevation in the city: high pressure system (most of Hartford), low pressure system (northwest quadrant of Hartford, industrial area), and Powder Hill Road (subdivision only). Well performance is evaluated annually. Well rehabs are scheduled based on declining pumpage data and aquifer levels that are recorded daily. Towers and reservoirs are inspected every five years. Inspections are completed by partially draining and performing a visual inspection of interior. Every other inspection (10 year), the tank is required to be completely drained and cleaned.
5. **Water Breaks:** Our water utility averages 10-12 water breaks each year. All water breaks are repaired by staff. For water breaks reported between December and March, a local contractor is hired for the excavation. This eliminates the needless wear and tear on our equipment by digging through over 3' of frozen ground. Whenever possible, breaks are repaired immediately. Worker safety is our number one priority. Excavations will not begin in the dark (emergency only). Breaks reported after 2:00 pm (winter) are typically repaired the following day.

6. **Water Main Loops:** The DNR recommends looping all water mains. As the city has grown, the water main has been extended to new developments but does not tie back to the rest of the system. As the city continues to grow, hopefully these areas will get looped back together, increasing our reliability. Water breaks in areas that are not looped could cause a boil water advisory for certain areas of the city. The water mains that have been extended due to new development are less than 20 years old and are considered reliable. If future growth does not loop the distribution system, the utility should make long term plans to do so.
7. **Organizations:** The Water Utility belongs to the following organizations: AWWA (American Water Works Association), WRWA (Wisconsin Rural Water Association), and Tri-County Water Works Association.
8. **Rates:** Rates are evaluated each year after submitting the Annual Report to the PSC (requirement). The Annual Report is completed by Utility and Finance staff along with our auditors, Baker Tilly. Baker Tilly staff reviews utility finances and recommends action if a rate adjustment is warranted. The last rate adjustment was in 2011.
9. **Lead Service Laterals:** The city has about 130 known private lead services in our system. Additional private lead service lines are assumed based on the connection to the 4" water main. Lead service lines can leach lead into drinking water. The DNR is concerned about increased lead levels when partial lead service lines are replaced. The DNR strongly recommends that all private lead service laterals are replaced and advises all water utilities to replace laterals in their entirety. The city has an ordinance requiring complete lead service line replacement during street reconstruction projects. The city offers financial assistance in the form of a five-year loan. Property owners may enter into a loan agreement with the City. Repayments are paid in annual installments and placed on the tax roll as a special charge.
10. **Metering:** The Water Utility received approval from the PSC to begin our water meter replacement program. The utility will replace all water meters with the best available technology (AMI – Advanced Metering Infrastructure). These meters allow customers more access to their accounts and usage. Allows the utility to verify billing accuracy. AMI meters will be installed at new locations only in 2019 and 2020. The existing water meters were installed beginning in 2004 and have a battery life of 18 years. Replacements will begin in 2021 prior to battery failure. All meter replacements will be completed by Utility staff. Customers feel more comfortable with City personnel entering their homes instead of a contractor. Large water meters will be replaced based on the meter test frequency (PSC requirement). Residential water meter replacements will be completed by 2029. This schedule allows for staff to complete the replacements. Staff will also perform a cross connection inspection at each facility (DNR requirement).

GENERAL GOVERNMENT ~ Water Utility

2019 Department Detail Information

WATER UTILITY ADMINISTRATION ~ Revenue

	2016 Actual	2017 Actual	2018 Budget	2019
464500.46220 Public Fire Protection	\$ 914,459	\$ 947,344	\$ 915,100	\$ 965,000
464500.46221 Private Fire Protection	\$ 59,652	\$ 60,767	\$ 60,000	\$ 60,000
464500.46410 Misc. Service Revenue	\$ 500	\$ 1,900	\$ 200	\$ 200
464500.46411 Residential Sales	\$ 1,884,809	\$ 1,914,645	\$ 1,885,000	\$ 1,900,200
464500.46412 Commercial Sales	\$ 248,630	\$ 244,597	\$ 230,000	\$ 246,600
464500.46413 Industrial Sales	\$ 753,701	\$ 690,938	\$ 716,500	\$ 716,500
464500.46414 Unmetered Sales	\$ 9,082	\$ 7,338	\$ 4,500	\$ 6,000
464500.46436 Multifamily Sales	\$ 115,812	\$ 154,982	\$ 143,400	\$ 189,600
464500.46450 Forfeited Discounts	\$ 6,725	\$ 8,001	\$ 6,500	\$ 7,000
464500.47141 Sales To Public Authorities	\$ 50,993	\$ 80,356	\$ 63,700	\$ 80,000
464500.48110 Interest On Investments	\$ 4,337	\$ 23,510	\$ 10,000	\$ 20,000
464500.48111 Interest Revenue-Assessment	\$ -	\$ -	\$ -	\$ -
464500.48940 Other Water Revenues	\$ 6,777	\$ 6,879	\$ 3,500	\$ 5,000
464600.46415 Merchandising Revenues	\$ 2,894	\$ 4,514	\$ 2,000	\$ 2,500
492000.49997 Fund Balance Appropriated	\$ -	\$ -	\$ (373,993)	\$ (606,753)
TOTAL	\$ 4,058,371	\$ 4,145,771	\$ 3,666,407	\$ 3,591,847

GENERAL GOVERNMENT ~ Water Utility

2019 Department Detail Information

WATER UTILITY ADMINISTRATION ~ Summary

	2017 Actual	2018 Budget	2019	Gen. Fund	Water
Labor - Administration	\$ -	\$ -	\$ -		-
Labor - Transport Ex. Clearing	\$ -	\$ -	\$ -		-
Labor - Payroll Distribution	\$ -	\$ -	\$ -		-
Operations And Maintenance - Depreciation	\$ 784,994	\$ 875,185	\$ 751,936		751,936
Operations And Maintenance - Taxes	\$ 673,760	\$ 647,828	\$ 617,744		617,744
Labor-Supervision/Engineering	\$ 46,975	\$ 45,345	\$ 56,706		56,706
Labor - Maint of Wells and Springs	\$ 91,290	\$ 93,768	\$ 95,316		95,316
Operations And Maintenance	\$ 15,500	\$ 15,500	\$ 15,500		15,500
Operations And Maintenance - Power Purchased for Pumping	\$ 122,400	\$ 133,000	\$ 130,000		130,000
Labor - Pumping	\$ 44,700	\$ 40,582	\$ 44,700		44,700
Labor-Supervision/Engineering	\$ 54,741	\$ 44,640	\$ 54,741		54,741
Operations And Maintenance - Maint of Pumping Plant	\$ 170,000	\$ 161,500	\$ 170,000		170,000
Chemicals	\$ 43,000	\$ 43,000	\$ 43,000		43,000
Operation Labor & Expenses - Water Treatment	\$ 51,387	\$ 45,301	\$ 51,387		51,387
Operations And Maintenance - Water Treatment	\$ 2,000	\$ 2,000	\$ 2,000		2,000
Operations And Maintenance - Treatment EXP - Maint.	\$ 200	\$ 200	\$ 200		200
Labor - Trans & Distribution Lines	\$ 23,789	\$ 13,540	\$ 23,789		23,789
Operations And Maintenance - Trans & Dist. Lines	\$ 4,500	\$ 4,500	\$ 4,500		4,500
Labor - Trans & Distribution Misc Expenses	\$ 6,046	\$ 5,361	\$ 6,046		6,046
Operations And Maintenance - Trans & Dist. Misc Expenses	\$ 100	\$ 100	\$ 100		100
Operations And Maintenance - Maint of Dist. Reservoirs	\$ 355,500	\$ 246,500	\$ 355,500		355,500
Labor - Maint of Trans & Dist Mains	\$ 73,881	\$ 81,070	\$ 73,881		73,881
Operations And Maintenance - Maint of Trans & Dist Mains	\$ 112,000	\$ 103,000	\$ 112,000		112,000
Labor - Maint of Services	\$ 32,094	\$ 35,860	\$ 35,585		35,585
Operations And Maintenance - Maint of Services	\$ 45,200	\$ 40,200	\$ 63,000		63,000
Labor - Maint of Meters	\$ 30,154	\$ 21,601	\$ 33,895		33,895
Operations And Maintenance - Maint of Meters	\$ 10,000	\$ 10,000	\$ 9,000		9,000
Labor - Maint of Hydrants	\$ 25,605	\$ 33,704	\$ 26,623		26,623
Operations And Maintenance - Maint of Hydrants	\$ 28,000	\$ 28,000	\$ 26,000		26,000
Labor - Meter Reading Expenses	\$ 19,355	\$ 19,428	\$ 23,865		23,865
Labor - Cust Records - Collection Exp	\$ 112,741	\$ 113,813	\$ 117,603		117,603
Operations And Maintenance - Cust Records - Collection Exp	\$ 58,900	\$ 59,543	\$ 69,043		69,043
Labor - Admin & Gen Labor	\$ 110,807	\$ 91,888	\$ 109,974		109,974
Operations And Maintenance - Office Supplies	\$ 22,700	\$ 24,300	\$ 20,300		20,300
Outside Services Employed	\$ 101,020	\$ 101,346	\$ 101,046		101,046
Property Insurance	\$ 22,181	\$ 22,203	\$ 24,024		24,024
Labor - Employee Pensions and Benefits	\$ 30,308	\$ 23,265	\$ 24,706		24,706
Operations And Maintenance - Employee Pensions and Benefits	\$ 15,200	\$ 14,900	\$ 14,800		14,800
Operations And Maintenance - Regulatory Commission	\$ 16,000	\$ 17,500	\$ 17,000		17,000
Operations And Maintenance - Misc General	\$ 38,300	\$ 49,300	\$ 38,400		38,400
Labor - Maint of General Plant	\$ 5,960	\$ 5,626	\$ 4,978		4,978
Operations And Maintenance - Maint of Gen Plant	\$ 21,600	\$ 21,600	\$ 21,400		21,400
Debt Service	\$ 328,145	\$ 286,817	\$ 186,239		186,239
Capital Outlays	\$ -	\$ -	\$ -		-
Labor - Merchandising	\$ -	\$ -	\$ 500		500
Operations And Maintenance - Merchandising	\$ 5,200	\$ 5,200	\$ 5,200		5,200
Transfers To Other Funds	\$ 258,796	\$ 38,393	\$ 9,620		9,620
Grand Total	\$ 4,015,029	\$ 3,666,407	\$ 3,591,847	\$ -	\$ 3,591,847
Total Sal/FB	\$ 708,446	\$ 669,491	\$ 732,908	\$ -	\$ 732,908
Total Other Exp	\$ 3,306,583	\$ 2,996,916	\$ 2,858,939	\$ -	\$ 2,858,939
Grand Total	\$ 4,015,029	\$ 3,666,407	\$ 3,591,847	-	3,591,847